

B R R R X X

Realizing the Value of Spontaneous Interventions by Douglas Burnham, envelope A+D

In 2010, amidst the severe economic downturn, San Francisco's Mayor's Office requested proposals for temporary uses on city-owned vacant lots as a way to spur economic development within a neighborhood marred by a ten-block long linear void created when the earthquake-damaged Central Freeway was removed. In an early discussion with city officials I remember thinking, "OK, they're asking for free design work and we have to fund the implementation... What can possibly come from that?" Not only would we need to put forward a compelling idea, but we would also have to realize it financially, as undercapitalized young architects in the middle of a recession.

Yet, we still bit, motivated by the possibilities of transforming under-imagined territory. We hypothesized compelling temporary uses, sought-out prospective vendors, developed design strategies that utilized low-cost easily-deployable modules, and built advanced by contemporary culture. To be coalitions with neighborhood groups, local business owners, and city officials. Within nine months our first vendor, who uses liquid creative initiatives that enhance the culnitrogen to make ice cream and until then had tural and economic value of place; arts, operated out of a red Radio Flyer wagon, opened for business on a formerly derelict parking lot.

In many ways, our efforts were driven by sheer will and risk-taking. Banks weren't loaning money, so we took out a six-figure personal loan from a supportive client to fund the sites' required infrastructure. Inventing as we went, we used our skills as architects to rethink the rules of development. We phased the project, rolling out successive elements (ice cream and coffee vendors, an arts institution, a beer garden, bike rental, and, currently, retail components) as each became feasible, over the course of our five-year lease. Each phase has its own business model and each model has to grapple with the cold reality of an everdiminishing timeline for recouping improvement costs for ourselves and our vendors.

We named our project "PROXY" because it is intended to be a placeholder for a more permanent development. Like other spontaneous model of lighter-faster-cheaper, but it also builds value and transforms the neighborhood by changing the perception of place-creating compelling content where there was none before. The project shows how incremental, place-based change can encourage entrepreneurial activity and community participation despite economic obstacles – by establishing a framework to promote local microenterprises. This model lowers the economic barriers to entry, making it possible for new small businesses to participate in these temporary uses and demonstrating that economic and cultural development goals need not be mutually exclusive, but powerful catalysts for urban revitalization.

he removal of the central freeway

or more information about the project, go to: proxysf.net

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xcept in the context of reviews or education

As we look ahead, we see continued economic uncertainty across the globe. Spontaneous interventions offer cities a strategy for remaining not only economically viable, but relevant — able to adapt to the rapid changes successful, however, certain conditions must be met. There must be developers who support urban advocacy and placemaking philanthropic groups who align their efforts to promote the cultural benefits these interventions create; and economic development measures that offer incentives for temporary uses of underutilized spaces. These experiments also require designers, developers, philanthropists and city agencies who operate beyond a bottomline mode of thinking and consider the creation of places of quality and diversity within the city as a higher calling. This ethic of flexible urbanism extends beyond the deployment of vendors in mobile containers to urge thinking about the city as a vibrant, living construct that is constantly in the process of becoming.

with Douglas Burnham, envelope A+D by Jennie Nunn, San Francisco Magazine

Jennie: Can you tell me how envelope A+D first got involved with the project? And, why you decided to take it on?

Douglas: We responded to a request for proposals from the SF Mayor's Office for temporary uses on the vacant/underused lots left over from the removal of the 101 Central Freeway structure. When Octavia Boulevard was created as a surface street extension of the freeway there were several lots created that CalTrans deeded to the City, under the control of the Mayor's Office. They were looking for a range of options depending on the specificity of each site. Many of these lots have become urban farms, which is a fantastic use. Yet, we were interested in the public presence of the two underused lots along Patricia's Green, on the east side of Octavia between Hayes and Fell. We felt that the location of these lots would allow us to create a temporary construct that could contribute a vibrant place for both commerce and culture to the heart of Hayes Valley. The project is conceived with the understanding of its temporary nature - that it is just a placeholder until a more permanent structure takes its place. That's why we gave it the name "PROXY."

We took on the project because we got excited about the possibility for creating a new model for urban development - a "flexible urbanism" which can temporarily transform underused but high-value urban areas into thriving cultural

When our lease with the City is up, we need to remove all of the above ground improvements. The containers can be craned in and craned out easily and most of them are owned by our vendors, so they will continue to be used (on other sites) long after our occupation of these two sites is over. This ethic of re-use is an important sustainable element of the project.

I should say here that the project is not about shipping containers: just like a brick building isn't about the bricks. They are one component of the project, which is using a range of temporary structures, from tents, to scaffolding and panelized, tilt-up structures. The containers just happen to be the first things on the site.

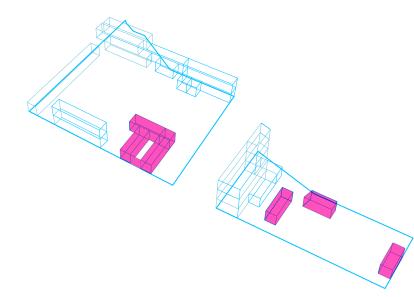
The project is really about the potential of impermanence. PROXY is, at its core, a content machine. The project is tied to the pace of contemporary culture, where content is constantly changing on our computers, televisions and mobile devices. Here events, retail spaces, art and food offerings will be in a constant state of change, with content being curated and occupying the multiple frames (or spaces) that the temporary structures create.

J: How many containers are there? When will it be totally complete?

D: Over the two sites, there are twenty-six containers, two tent structures, one panelized tilt-up structure for an art gallery and a range of temporary scaffold volumes that will come and go over time. It will constantly be in a process of becoming and then, it will be gone. We have three food vendors operating now. The Museum of Craft and Design had an exterior installation space and retail store that was on site July through October 2011. Our goal is to have the majority of the food and retail components up and running by the spring (2013). Other structures will follow. As the nature of the project is a temporary habitation that focuses on

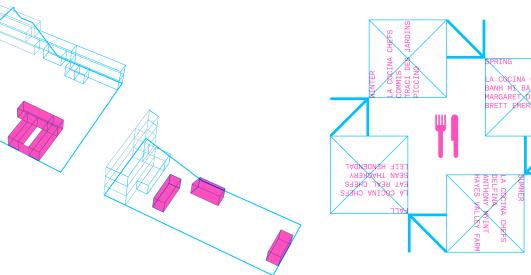
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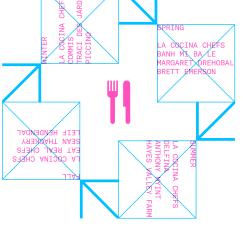
A space for both community and commerce, PROXY PLAY is a covered, semi-interior space with flexibility to house a range of events from (semi) outdoor movies, to community meetings, runway shows, an urban beach, art openings, makers' fairs or even large scale pop-up stores. PROXY PLAY exists at the heart of PROXY, surrounded by PROXY STOREFRONT and PROXY EAT, and programmatically connected to PROXY ART, extending and expanding the the interrelationship between and flexibility of PROXY's component parts.

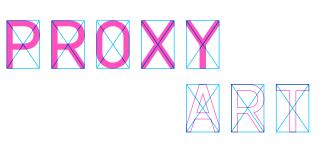


Conceived out of San Francisco's vibrant food culture, PROXY EAT is a series of fixed and rotating vendors that seek to present a diverse range food offerings. proxy's inhabitation of the site began with PROXY EAT to build both excitement and community through the sharing of food. Rooted long-term vendors, rotating chefs, carts and trucks cycle through PROXY creating constantly changing gastronomic experiences. Today, PROXY EAT is Smitten Ice Cream, Ritual Coffee, Suppenkuche's Biergarten and a several food carts,

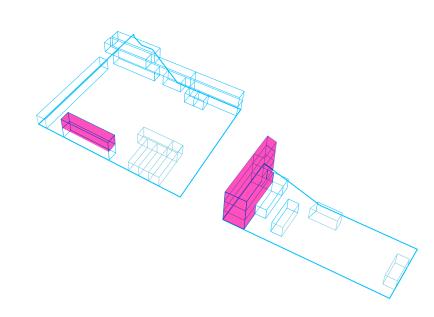
trucks and trailers a day.

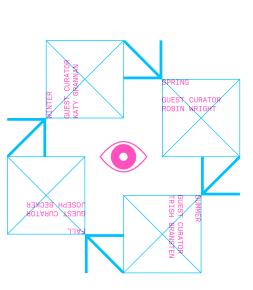


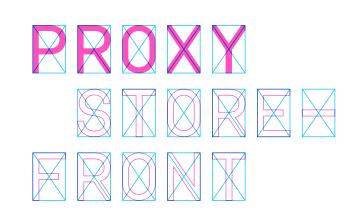




PROXY ART seeks to bring art to the public realm, where people can engage with it in their daily lives. Art is both held within a gallery structure and installed throughout the PROXY site. Guest curated by SF curators and artist-curators around the notion of HERE FOR NOW, the work extends the conceptual framework of PROXY, focusing on impermanence, the ephemeral, of presence and direct experience. The PROXY ART gallery structure is designed to be demountable - a re-deployable gallery with the intention that it can and should be located elsewhere after the physical construct of PROXY ceases to exist. The mission of PROXY ART is also designed to eventually extend beyond the Hayes Valley site, bringing art to the public realm on and within undervalued sites anywhere.

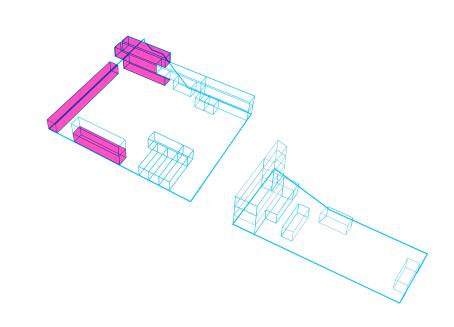


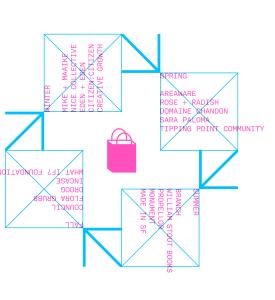


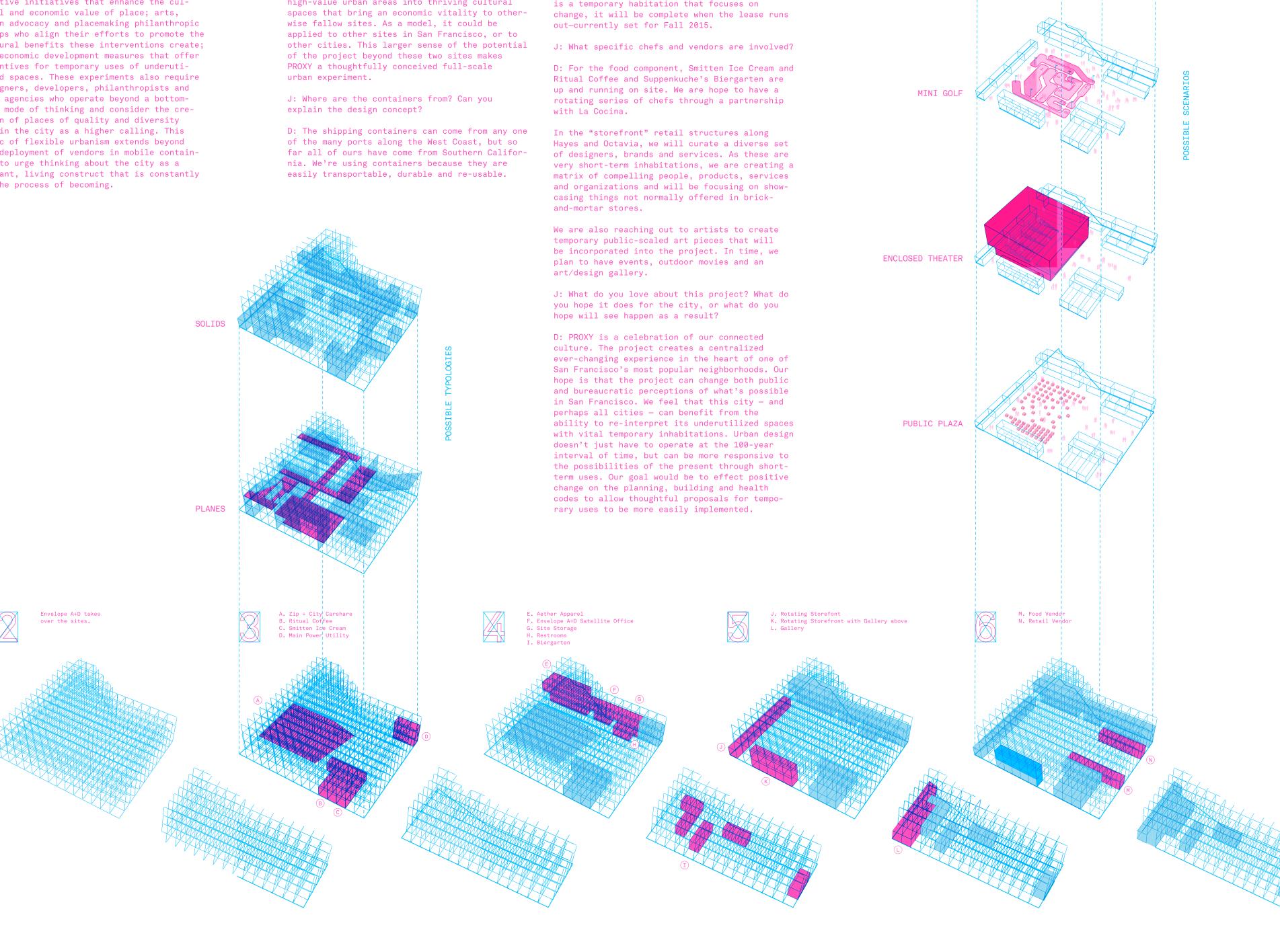


PROXY STOREFRONT is a series of small-scale pop-ups of curated vendors that contain new and unique offerings in design, retail, brand and services. Specific vendors are asked to participate in PROXY STOREFRONT and the content within the storefront frames is curated as intentional groupings that rotate through PROXY on a rapid three-month cycle. Glazed steel frames of either 64 square feet (8x8 ft) or 160 sf (8x20 ft), these spaces are really a "storefront without the store." Some PROXY STOREFRONT spaces will, in fact, be used as tiny stores, but others are used solely for the exhibition of wares, ideas and products.

PROXY STOREFRONT includes local designers (of all kinds), unique retail offerings (perhaps not available elsewhere), didactic venues for local non-profits, major brand pop-up experiences, and even novel-butnecessary professional services.







Vendors listed above are hypothetical examples. For more information on upcoming vendors, visit proxysf.net